A WORLD LEADER IN AEROSPACE & DEFENSE

€15.3 bn in revenues in 2021

No.3

aerospace company worldwide (excluding aircraft manufacturers)

5 core businesses:

aircraft **propulsion**

aircraft interiors

space

aircraft **equipmen** defense

No.1 worldwide in:

. Narrowbody commercial jet engines (in partnership with GE)

- . Helicopter turbine engines
 - . Landing gear

. Wheels and carbon brakes (mainline commercial jets with more than 100 seats)

- . Aircraft electrical wiring
 - . Evacuation slides
 - . Cabin interiors

No.2 worldwide in aircraft seats

No.1 in Europe in navigation and optronics

POWERED BY TRUST



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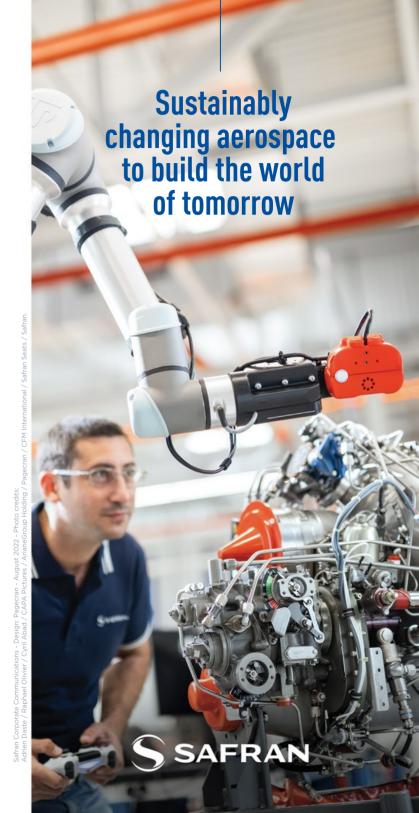




SAFRAN







PAVING THE WAY FOR CARBON-FREE AVIATION

Innovative technologies

to contribute to a "zero emission" aviation by 2050

. Disruptive engines, lightweight equipment

. Sustainable aviation fuels

. Hybrid and all-electric aircraft propulsion

75% of our R&T investment goes to reduce the environmental impact of air transport

£4.2 billion in R&T expenditure between 2021 and 2025

No.1 in France for patents filed

A low carbon plan

applied at all facilities to reduce the environmental impact of our operations

-50% in greenhouse gas emissions by 2030





A DIVERSE AND TALENTED WORKFORCE THROUGHOUT THE WORLD

76,800 employees in 27 countries, united by an unparalleled team spirit, a passion for overcoming obstacles and a desire to write a new chapter in the history of aviation

An HR policy based on 4 fundamentals:

. Ensuring diversity and inclusion

 Developing skills and building opportunities

. Creating a trustworthy workplace

. **Promoting** collaboration and mutual support